



# 2014 Results

for the period ended 31 December 2014



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# The KWE¹ team

## Expert local presence

Mary Ricks

Peter Collins
HEAD OF IRELAND

Fiona D'Silva HEAD OF ORIGINATION

Peter Hewetson Head of UK Direct Real Estate Nicholas Judge UK Asset Management Alison Rohan Ireland Portfolio & Asset Management Cristina Perez Spain Origination

Vern Power Finance & Accounting Gautam Doshi Financial Analysis & Deal Execution Juliana Weiss Dalton Investor Relations

#### Wider KWE Team

Total employees: 74; Asset Management: 29; Investments: 11; Finance & Operations: 34

2 Kennedy Wilson Europe Real Estate Plc | 2014 Results to 31 December 2014

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#### Notes:

1 Kennedy Wilson Europe Real Estate Plc (LSE: KWE)

# Agenda

Overview	
Financials	
UK	
Ireland	Ĭ
2015 Strategic objectives	
Q&A	

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## **OVERVIEW**



Overview Financials UK / Ireland / 2015 Objectives / Appendix

# Our strategy

## Strong shareholder alignment through significant ownership stake







Overview Financials UK Ireland 2015 Objectives Appendi

# Significant 2014 achievements

- Successfully raised £1.35bn
- Attractive acquisition metrics
   £170
   CAPITAL VALUE PSF<sup>2</sup>
   YIELD ON COST<sup>3</sup>
   WAULT<sup>4</sup>
- Accretive debt terms
   £545.9m
   DEBT OUTSTANDING
   2.36%
   AVG INTEREST RATE
   TERM TO MATURITY
- Intense pace of AM activity® 128 532,400 £4.5m

  NO. OF LEASE AREA (SQ FT) INCREMENTAL ANNUALISED NOI

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- 1 Includes £351m raised from secondary offering in October 2014
- <sup>2</sup> Calculated on Commercial and Residential assets only and excludes Hotels, Loans and Development properties
- 3 At the time of acquisition, based on actual purchaser's cost
- 4 Weighted average term to maturity is based expiries to first break, WAULT to expiry 8.9 years; calculated on commercial assets and excludes hotels, residential and development properties
- 5 Weighted average interest rate at 31 December 2014 using LIBOR and EURIBOR at that date; Variable interest rates have been hedged using interest rate caps which at 31 December 2014 covered 67% (£373m) of variable rate of debt, capping EURIBOR at 1.5% and LIBOR at 3%

	No. of lease transactions	Commercial area (sq ft)	Incremental annualised NOI (£m)
UK	38	510,900	3.5 <sup>A</sup>
Ireland	90 <sup>B</sup>	21,500	1.0 <sup>c</sup>
Total	128	532,400	4.5

- A Includes £2.7m uplift in rental income, £0.3m uplift in hotel EBITDA and £0.5m uplift in loan income
- <sup>B</sup> Includes 80 residential lettings
- C Includes £0.5m uplift in rental income, £0.3m uplift in residential rents, £0.1m uplift in hotel EBITDA and £0.1m uplift in loan income



# Financial highlights<sup>1</sup>

Period ended 31 December 2014

2p + 4p per share

TOTAL DIVIDENDS PAID

25.9p per share

**EPRA EARNINGS** 

Today 5

7p per share

QUARTERLY DIVIDEND

28p or 2.6%

ANNUALISED

### 1,021.8p per share

EPRA NET ASSETS

£545.9m, 4.9 years, 2.36%

DEBT OUTSTANDING, TTM, WAIR

£1,489.0m\*

PORTFOLIO VALUE

7.0% LOAN TO VALUE (LTV)

£886.6m, 5.2 years, 2.58%

DEBT OUTSTANDING, TTM, WAIR

£2,063.7m 45

PORTFOLIO VALUE

31.3%

LOAN TO VALUE (LTV)

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- 1 GBP equivalent based on €/GBP exchange rate of 0.7825 as at 31 December 2014
- 2 Dividends of 2p per share were paid on 29-Aug-14 over 100,225,215 shares (£2.0m) and 4p per share were paid on 28-Nov-14 over 135,283,293 shares (£5.4m)
- 3 Dividend yield based on annualised dividend of 28p and share price of 1,094p as at 25-Feb-15
- 4 Portfolio value based on valuation by external valuers, CBRE (for direct property portfolio) and Duff & Phelps (for loan portfolios), as at 31-Dec-14
- 5 Pro forma post period acquisitions including the completion of the Aviva/Gatsby portfolio (30-Jan-15), the conversion of the Gardner House loan to direct real estate (11-Feb-15) and the completion of the Park Inn loan portfolio (16-Feb-15)
- <sup>6</sup> Weighted average term to maturity of debt drawn
- 7 Weighted average interest rate at 31 December 2014
- 8 Weighted average interest rate at 25 February 2015
- 9 LTV calculated as net debt over portfolio value (value of investment and development properties, loans secured by real estate and hotels)
- Pro forma post period end acquisitions gross debt = £886.6m, cash = £239.8 m and investment value = £2,063.7m

Overview Financials / UK / Ireland / 2015 Objectives / Append

# Operational highlights<sup>1</sup>

Period ended 31 December 2014 Today

£57.9m

VALUATION UPLIFT

£90.6m >	£133.4m ANNUALISED NOI
6.6%  YIELD ON COST 3	6.7% YIELD ON COST <sup>3</sup>
90.9% OCCUPANCY	94.5% OCCUPANCY*
7.7 years	8.2 years

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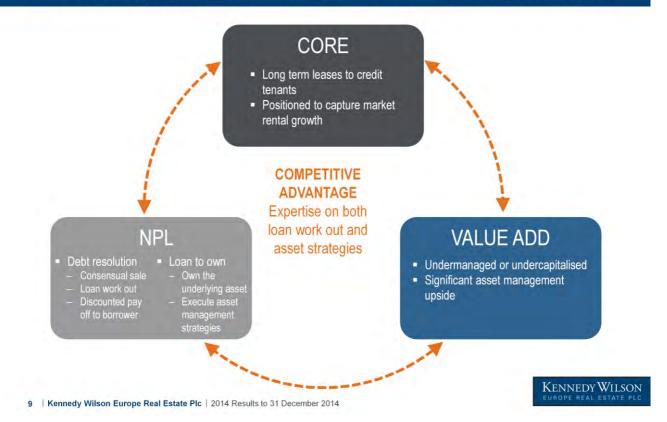
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- 1 GBP equivalent based on €/GBP exchange rate of 0.7825 as at 31 December 2014
- <sup>2</sup> As at 25-Feb-15, pro forma post period end acquisitions including the completion of the Aviva/Gatsby portfolio (30-Jan-15), the conversion of the Gardner House loan to direct real estate (11-Feb-15) and the completion of the Park Inn loan portfolio (16-Feb-15)
- <sup>3</sup> Yield on cost based at acquisition using actual purchaser's cost
- 4 EPRA Occupancy by ERV; occupancy by area is 89.6%
- 5 Post period end pro forma EPRA Occupancy by ERV; occupancy by area is 94.8%
- <sup>6</sup> Weighted average unexpired lease term to expiry 8.9 years
- Post period end pro forma weighted average unexpired lease term to expiry 9.5 years



Overview Financials / UK / Ireland / 2015 Objectives / Appendi

# Portfolio approach: Unlocking value in under-resourced real estate



# Portfolio assembly<sup>1</sup>



- 1 Based on transaction date of completion
- 2 On 23 April 2014, KWE acquired the Fordgate Jupiter B-note for £36.5m; on 26 June 2014 KWE purchased the property portfolio for £296.3m and the B-note was repaid
- <sup>3</sup> Joint venture, KWE economic interest £17.8m
- 4 The acquisitions of Opera and Central Park were related party transactions and as such a shareholder vote was held at an EGM on 12 June 2014 where the transactions were approved by independent shareholders. Both transactions completed on 24 June 2014
- 5 The Gardner House loan was acquired on 19 November 2014 for £34.7m; on 11 February 2015 the loan was transferred to direct real estate on a cashless basis. The stamp duty payable on the purchase of direct real estate was offset by the interest income received since acquisition
- 6 Joint venture, KWE interest 90%

# Portfolio assembly (cont'd)

## Good pace continues into 2015



### £800m+ invested since secondary offering

STRONG PIPELINE VISIBILITY & SOURCING CAPABILITY
AT THE TIME OF SECONDARY ISSUE

#### PURCHASING METRICS

Name	Purch. price (£m)	Capital value (£ psf)	NOI (£m)	YOC (%)	WAULT (years)	Occupancy (%)
111 BPR	207.5	913	10.6	5.1	5.6	100
ST5	4.0	-	-	-	-	-
Aviva/Gatsby portfolio	503.0	145	36.2	6.9	9.6	98
Gardner House	34.7	460	2.4	6.9	4.0	100
Park Inn NPL portfolio	61.9	na	5.8	9.3	na	na
Total	811.1	198	55.0	6.6	8.5	99

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- 1 The Gardner House loan was acquired on 19 November 2014 for £34.7m; on 11 February 2015 the loan was transferred to direct real estate on a cashless basis. The stamp duty payable on the purchase of direct real estate was offset by the interest income received since acquisition
- <sup>2</sup> Yield on cost calculated using actual purchaser's cost
- 3 Weighted average unexpired lease term first break
- 4 Occupancy is calculated based on ERV, on area the occupancy is 98%

Overview Financials / UK / Ireland / 2015 Objectives / Appendi

# KWE portfolio today1

## 60% of value across Dublin, London & the South East<sup>2</sup>



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- 1 As at 25-Feb-15 including post period end acquisitions
- <sup>2</sup> Based on direct real estate portfolio of £1,823.6m, excluding loans

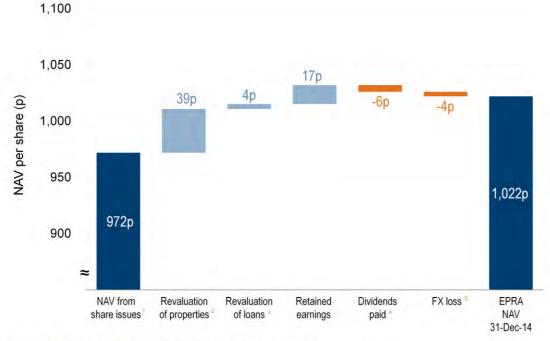


# **FINANCIALS**



# Contributors to EPRA NAV growth

## As at 31 December 2014



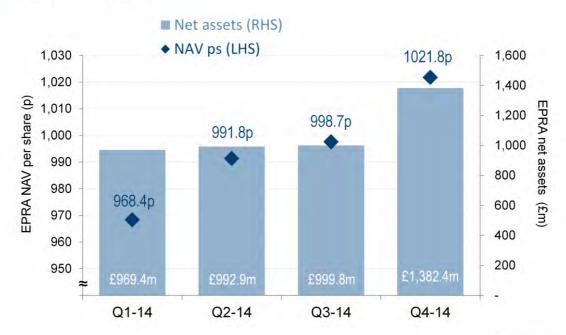
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- Refer to slide 37 for details; represents the net equity proceeds from the IPO (Feb-14) and secondary offering (Oct-15) including shares issued to the Investment
- <sup>2</sup> Manager in respect of 50% of its fees
- 3 Net change in fair value of investment and development properties, land and buildings
- <sup>4</sup> Net change in fair value of loans secured by real estate Interim dividend of 2p was paid on 29-Aug-14 and a further interim dividend of 4p was paid on 6-Nov-14
- 5 Foreign currency translation reserve



# **EPRA NAV progression**

## Quarterly EPRA NAV



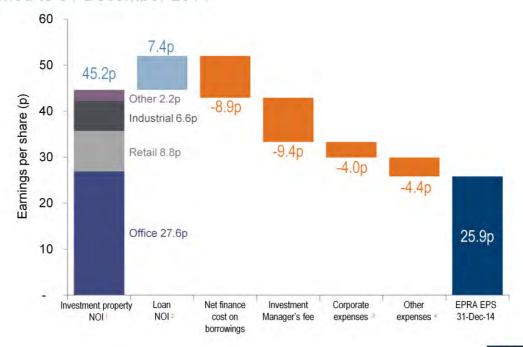




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# Components of EPRA EPS

### Period to 31 December 2014



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- 1 Investment and development property and hotel net operating income
- <sup>2</sup> Interest income from loans secured by real estate
- <sup>3</sup> Professional fees including audit, accounts, tax services and administrator and legal fees, etc
- <sup>4</sup> Acquisition related expenses and other corporate overheads



# NOI growth

### Annualised NOI movements since IPO





# Debt profile<sup>1</sup>

## Weighted average interest rate 2.6%



18 | Kennedy Wilson Europe Real Estate Plc | 2014 Results to 31 December 2014

- 1 As at 25-Feb-15 including post period end acquisitions; Includes drawn and undrawn facilities. £897.4m of secured debt will be fully drawn on completion of the remaining conditional transfers of assets in the Aviva/Gatsby portfolio
- 2 Weighted average interest rate at 25 February 2015 using LIBOR and EURIBOR at the latest reset date as per the facility agreements Variable interest rates have been hedged using interest rate caps which at 25 February 2015 covered 72% (£647m) of total debt is either fixed or hedged capping EURIBOR at 1.5% and LIBOR at 3%
- $_{
  m 3}$  Margin ranges between 160 260bps, depending on financial covenants at the time of draw down

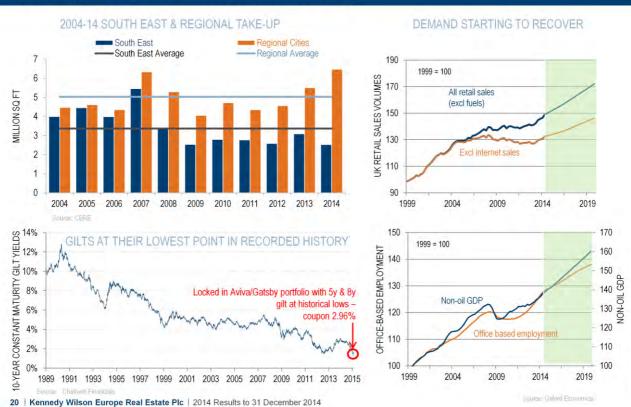






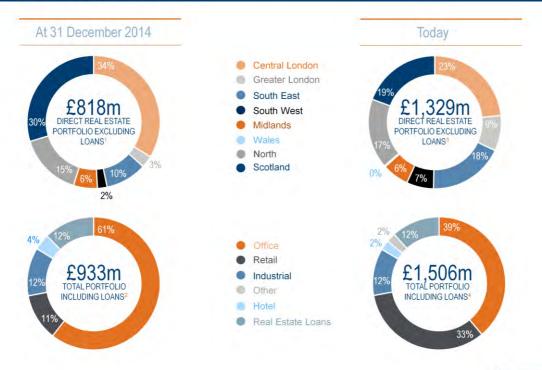


# UK regional market rebounding



Overview Financials UK Ireland / 2015 Objectives / Appendix

# KWE UK portfolio



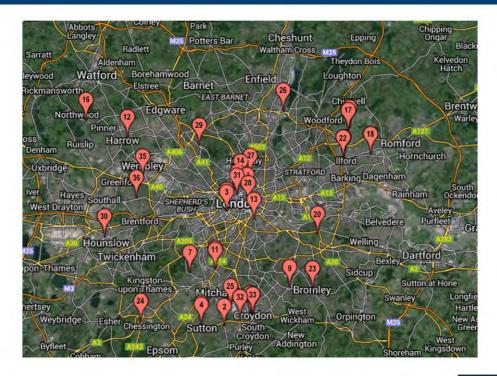
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- 1 Based on UK direct real estate portfolio excluding loans; portfolio market value based on the independent valuation by CBRE as at 31-Dec-14
- 2 Based on total UK portfolio including loans; portfolio market value based on the independent valuation by CBRE (for direct property portfolios) and Duff & Phelps (for loan portfolios) at 31-Dec-14
- <sup>3</sup> Based on UK direct real estate portfolio excluding loans and post period end acquisitions added to the independent valuation by CBRE
- 4 Based on total UK portfolio including loans and post period end acquisitions added to the independent valuation by CBRE and Duff & Phelps



# KWE UK: Greater London portfolio





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- 1 11 Bolt Court, Fleet Street, London, EC4A
- 2 110 Manor Road, Wallington, SM6
- 3 111 Buckingham Palace Road, Victoria, London, SW1
- 4 112/116 High Street, Sutton, SM1
- 5 115-131 High Street, Barkingside, IG1
- 6 116 High Road, Ilford, IG1
- <sup>7</sup> 120 Wimbledon Hill Road, London, SW19
- 8 13 Grosvenor Gardens, London, SW1W
- 9 145/151 High Street, Beckenham, BR3
- 10 170/180 High Street, Sutton, SM1
- 11 24 A-C Mitcham Road, London, SW17
- 12 273 Station Road, Harrow, HA1
- 13 330-334 Walworth Road, London, SE17
- 14 356-364 Grays Inn Road, London, WC1X
- 15 50/51 Great Russell St, London, WC1B
- 16 53-55 Joel Street, Northwood Hills, HA6
- 17 60 High Road, Ilford, 1G6
- 18 713 Green Lane, Dagenham, RM8
- North End, Croydon, CR0
- 20 79 Kidbrooke Park, London, SE3
- 9-19 Tooting High Street & 6-12 Totterdown Street, London, SW17
- 22 92/94 High Road, Ilford, IG1
- 23 156/160 High Street, Bromley, BR1
- 24 324 Hook Road, Chessington, KT9
- 25 Craig House, Uxbridge Road, West Ealing, W13
- 97-99 Beddington, Lane, Croydon, CR0Eley Road, Angel Road Estate, London, N18
- 28 First Leisure Health Club, 27 Essex Road, N1
- 29 FriarsBridge Court, Blackfriars Road, London, SW1
- 30 36 Golders Green Road, London, NW11
- 31 Hounslow Staines Road Retail Park, TW3
- 32 41/45 Neal Street, Covent Garden, London, WC2H
- 33 Mill Lane Trading Estate, Croydon, CR0
- Norfolk House, Wellesley Road, Croydon, CR0
- 35 40 Athlon Road, London, HAO



# Asset management achievements

## Significant level of occupier engagement leading to income growth

#### Activity to 31 December 2014

	Re-gear	New lease	Total
No. of transactions	12	26	38
Area (000 sq ft)	252.5	258.4	510.9
NOI uplift (£m)			
Rental income	1.2	1.5	2.7
Hotel EBITDA			0.3
Loan income			0.5
Total NOI uplift			3.5





New lease (industrial)



#### RUBISLAW HOUSE, ABERDEEN (JUPITER PORFOLIO)

- 101,700 sq ft building let entirely to Conoco Philips
- 15-year re-gear, no breaks, from Jan-15
- 5-yearly rent reviews, min 3% p.a. steps
- Re-based to market rent, uplift £1.1m +60%
- No tenant incentives

#### LYDIARD FIELDS, SWINDON (TIGER PORTFOLIO)

- 66,900 sq ft let entirely to The Homebuilding Centre
- 15-year new lease, no breaks
- £5 psf + 5% minimum T/O, with 2% indexation
- Rental uplift £0.15m +50%
- No capital contribution
- 1 month rent free period

#### Re-gear (retail)



#### TRIDENT PARK, RUNCORN (JUPITER PORTFOLIO)

- TKMaxx re-gear
- Term certain increased by 9 years to 2025
- Rental uplift £0.55m +50%
- Capital contribution £0.35m
- No rent free period

verview Financials UK

# Case study: 111 Buckingham Palace Road

#### Acquired November 2014, 227k sq ft

- Acquisition for £207.5m; cap value £913 psf
- Current prime market rents in Victoria are £80 psf+ vs in place average rents at BPR £47 psf:
  - 89% of current rental income to be reviewed by 2017 with Telegraph (55% of income, 125k sq ft) up for review in Jun-16
  - o 11% of income expiring within 22 months
- Refurbish comprehensively + expand new reception ahead of 2016 rent review
- Rolling fit-out on vacated floors
- Capitalising on Victoria regeneration
- Horseferry House, SW1 rent review +15% \*\*
  (Jun-13)
- Palmer Street, SW1 rent review +28% (Oct-14)
- 46 16 Palace St, SW1 letting at £68.50 psf (Oct-14)

#### Telegraph's office



#### Existing reception



#### Proposed entrance



#### Proposed reception



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# Case study: Aviva/Gatsby portfolio1

### UNDER-RESOURCED SINCE FINANCIAL CRISIS

- £503m purchase
  - 180 mixed use properties across the UK
  - . 3.5m sq ft
  - NOI £36.2m
  - YOC 6.9%
  - WAULT 9.6 years
  - Occupancy 98%
  - Stapled debt 2.96%
  - Day 1 cash-on-cash 14.6%

#### Convenience, 9%



#### London & the SE

- 17 convenience stores let to Tesco, Sainsbury, M&S Simply Food, Waitrose and Budgens
- Significant competition for this format provides robust rental evidence

### High Street, 36%



#### London, Winchester, Chester & Edinburgh

- 47% of rents rebased from peak 2007/8 levels allowing for growth
- Low supply of new retail property and good evidence of increased consumer spending

#### Norfolk House, 7%



## Croydon, well connected South London transport

- Mixed use asset (hotel, office, retail)
- To benefit from Whitgift Centre £1bn regeneration
- Good connectivity with Central London & Gatwick Airport

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#### Notes

1 Completed on 30-Jan-15 163 properties with a value of £443.6 million and delayed conditional completion of 17 properties with a value of £59.4 million.





# **IRELAND**



# Irish economic recovery driving growth in key sectors







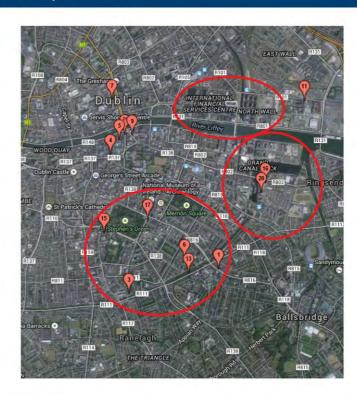


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# KWE Ireland: Dublin CBD portfolio

## KWE Ireland 86% in Greater Dublin<sup>A</sup> Dublin **Dublin County** Regions PORTFOLIO EXCLUDING LOANS\*





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#### Notes:

- A Based on Irish direct real estate portfolio excluding loans; portfolio market value based on the independent valuation by CBRE as at 31-Dec-14
- B Based on total Irish portfolio including loans; portfolio market value based on the independent valuation by CBRE and Duff & Phelps as at 31-Dec-14
- 1 Baggot Building, Dublin 4

1 Includes Baggot Street, Dublin

- 3 Charlemont House, Charlemont Place, Dublin 2
- 4 3 College Green, Dublin 2
- 5 18 Fleet Street, Dublin
- 6 Gardner House, Wilton Place, Dublin 2
- 7 35 Henry Street, Dublin 1
- 9 Irish Times Building, Tara Street, Dublin 2
- 11 Liffey Trust, Dublin 1
- 13 40/42 Mespil Road, Dublin 4
- 15 Russell Court, St Stephens Green, Dublin 2
- 16 Southbank House, Barrow Street, Dublin 4
- 17 41 St Stephens Green, Dublin 2
- 20 The Warehouse, Barrow Street, Dublin 2
- 21 16 Westmoreland Street, Dublin 2

## Ireland: Case studies

### Redevelopment



#### Acquired June 2014

- 90,000 sq ft 1970s building to be stripped back to frame and fully refurbished
- Planning permission (under appeal) for additional 30,000 sq ft
- Expected delivery Q2-16

#### Vantage Central Park



#### Acquired June 2014

- Prime rented apartment sector; Phase 1 (272 units) substantially complete; Phase 2 (166 units) at podium level
- Phase 1: 73 units refurbished; rents typically up 25%
- 31,000 sq ft of tenant amenities + commercial space; to completed Q2-15
- Phase 2: construction commenced Jan-15; completion in Q3 2016

#### Elliot Portfolio 'loan to own'



#### Acquired September 2014

- Off-market loan portfolio purchase secured on 17 assets, 3 of which account for 90% of value
- KWE plans to take control of main assets in 2015 with remainder being sold
- Significant asset management wins already achieved such as lease up of 11,300 sq ft unit in Times Building

#### Gardner House 'loan to own'



#### Acquired November 2014

- Off-market loan purchase
- Attractive going-in yield of 6.7% for well located Dublin 2 office building (76,000 sq ft) let to PWC until Dec-18
- Completed consensual asset acquisition within 90 days of acquiring the loan
- Significant asset management opportunities

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#### Notes:

Acquired two NPLs on 19-Nov-14 and converted into direct real estate on 11-Feb-15

# Ireland: Development pipeline



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#### Notes:

1 Timing sets out earliest expected completion/delivery dates and is subject to planning approvals for Baggot Buildings





# STRATEGIC OBJECTIVES OVER 2015



# Strategic objectives over 2015

- 1. Focus on delivering total returns for shareholders where a dividend forms an important component
- Ensure efficient capital structure within the total debt and equity capital stack
- Execute on value and asset management initiatives including progressing with significant developments in Ireland
- Recycle capital to actively manage the portfolio

Unlocking value of under-resourced real estate

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# **QUESTIONS?**





## **APPENDIX**



# Shareholder alignment



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- 1 14.9% for KW as at 31 December 2014
- <sup>2</sup> Kennedy Wilson Europe Real Estate Plc (LSE: KWE)
- 3 Kennedy-Wilson Holdings, Inc. (NYSE: KW)

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# Summary balance sheet

## As at 31 December 2014

EPRA net assets	(£m)
Investment property <sup>1</sup>	1,278.0
Loans secured by real estate	211.0
PORTFOLIO VALUE	1,489.0
Cash and cash equivalents	441.9
Bank borrowings	(545.9)
NET DEBT	(104.0)
Other net assets	(2.6)
EPRA NET ASSETS	1,382.4

NAV make up	(£m)	(p) <sup>2</sup>
Net equity raised	1,314.9	972.0
Revaluation surplus	57.9	42.8
Retained profit	21.9	16.6
Dividends paid	(7.4)	(6.0)
IM fee in shares	1.7	1.3
FX loss	(6.6)	(4.9)
EPRA NET ASSETS	1,382.4	1,021.8

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- 1 Including hotels, under property, plant and equipment
- <sup>2</sup> Calculated as the £m amount divided by the number of shares outstanding at year end, except for dividends paid, which is calculated over actual number of shares paid



# Shares issued

### At 31 December 2014

	Date	No. of shares (m)	price (p)	Gross proceeds (£m)	costs (£m)	Net proceeds (£m)	NAV per share (p)
IPO <sup>1</sup>	28-Feb-14	100.1	1,000	1,001.0	32.0	969.0	968
Secondary offering	08-Oct-14	34.9	1,006	351.5	8.2	343.3	983
Issue of shares for IM fee3		0.3	1,056	2.6	nil	2.6	
TOTAL		135.3		1,355.1	40.2	1,314.9	972

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- 1 Includes green shoe
- <sup>2</sup> Firm placing admission date 8 October 2014. Open offer admission date 23 October 2014
- 3 Shares are issued to the investment manager to satisfy 50% of the quarterly Investment Manager fee. Issue price is based on the average share price 20 days prior to the date of issue



# Summary income statement

## EPRA EPS 25.9p, up from 4.3p in June 2014

Period to 31 Dec 2014	(£m)	(q)
Basic and diluted EPS	78.5	88.0
Net change in fair value of:		
Investment properties	(49.3)	(55.3)
Loans secured by real estate	(6.0)	(6.7)
Hotels	(1.8)	(2.1)
Loss on interest rate caps	2.1	2.4
Gain on sale of investment property	(0.4)	(0.4)
EPRA earnings	23.1	25.9

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#### Notes

1 Gain on purchase of business



Overview / Financials / UK / Ireland / 2015 Objectives / Appendix

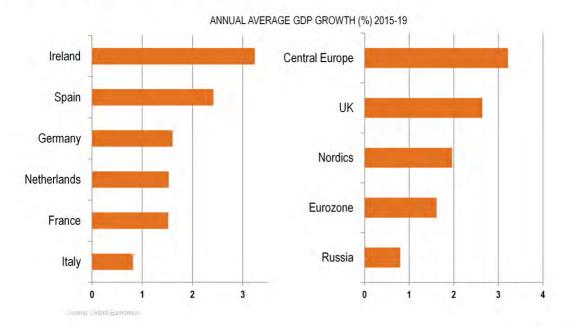
# KWE portfolio at 31 December





# Economic indicators improving

## Economy in much better place than 12 months ago

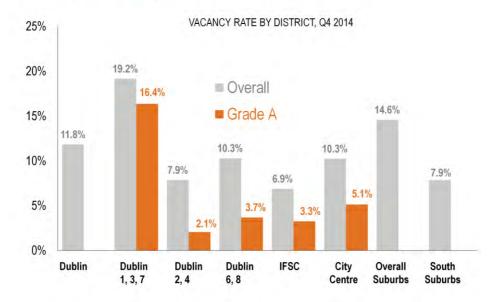






# Ireland: office fundamentals remain strong

## Office rents expected to grow 22% to €55 psf in 2015



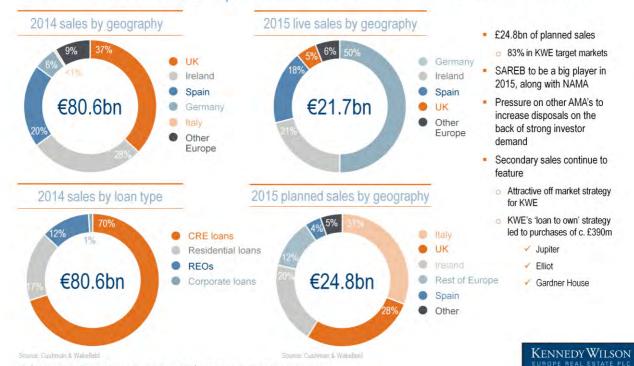
Source CBRE





# European non-performing loan (NPL) market

€21.7bn of live sales, and predictions are for €60-70bn of volume in 2015



# Spain & Italy

### Spain

- Consensus forecast 2.0% and 2.1% GDP growth in 2015/16
  - Following in Ireland's footsteps as one of the fastest growing economies in 2015
  - GDP remains 6% below peak
  - Unemployment still very high but falling
- SAREB remains significant player
  - £52.5bn still left on its books at H1-15
  - Entering third year of operation



## Italy

- Positive reforms for real estate
  - New Italian REITs (SIIQ)
  - New Provisions on lease agreements
  - New rules on financing
  - Labour reforms
- New sources of capital from the Middle East and Asia
- Retail sector leading the recovery

- Growing risk appetite
- Investment market coming back
- New supply to come from
  - Italy fund expiries
  - Italian government

